

▶ ROBERT C. LARSON



Robert C. Larson is a principal and non-executive chairman of LRG. He is also a managing director of Lazard Alternative Investments LLC, and chairman of Lazard Real Estate Partners LLC. Lazard provides global financial services to corporations, partnerships, institutions, governments and individuals. In addition, Larson serves as a director of several corporate boards, including InterContinental Hotels Group and PLC, a global hospitality company based in London that owns, manages and/or franchises more than 3,700 hotels across nearly 100 countries. He is chairman of UDR, Inc., one of the country's largest multi-family real estate companies, and represents funds managed by Lazard as a director of Atria Senior Living Group, Inc. and as a managing principal of Lazard Senior Housing Partners. In his present position, Mr. Larson has overall responsibility for the activities of the Foundation.

Prior to joining Lazard, Mr. Larson spent 26 years with The Taubman Company, a publicly traded real estate investment trust specializing in the development, management and ownership of regional retail centers. He joined the Company in 1974, was elected president and chief operating officer in 1978, chief executive officer in 1988 and vice chairman of Taubman Centers, Inc. and chairman of the Taubman Realty Group in 1990. He retired from active management responsibilities at Taubman in December, 1998 and as vice chairman and director in May, 2000.

Mr. Larson is a trustee of Children's Hospital of Michigan; a director of Spoleto Festival, USA; a Life Governor of Cranbrook Academy of Art; and a director of Downtown Detroit Partnership, Inc. He also is a director and past chairman of the ULI Foundation; a trustee of the Urban Land Institute; chairman emeritus of the Advisory Board of the Wharton Real Estate Center at the University of Pennsylvania; chairman emeritus of The Real Estate Roundtable; past chairman of the Board of Cranbrook Educational Community; and an honorary trustee and past chairman of the National Urban League.

From 1990 to 1995, he served under appointments from Presidents Bush and Clinton as an independent member of the Thrift Depositor Protection Oversight Board that was established by Congress to provide policy guidance, oversight and funding to the Resolution Trust Corporation and as chairman of the Board's Audit Committee.

Mr. Larson is a native of Minneapolis and received his B.A. degree in government and international relations from Carleton College, Northfield, Minnesota.